



# Project Trident Governance Overview

May 2025

- DRT.YUINHGYT.HFFQ2YUJHKLPVR
- ERU.HTUBDIW.FRYBB0IT
- FRC.TREESAQTV.UYE06JNGBBTPMKMMH
- PUI.FREDDCVTULMMJUJY.H86UYTRREG
- EWR.DFRITFGPLK.204GTRNJHHY
- DEW.UOACF.TU54OIUHJ.TRYBBF07UCXPL

14280

308R.EDDOKMFDAL.GT81HNBXZAL  
117P.NHTR.EGDDK09ESJ.NHYCR  
5300.NGTR622NH.FD55XUNB88  
FRC.TREESAQTV.UYE06JNGBBTPMKMMH  
PUI.FREDDCVTULMMJUJY.H86UYTRREG  
EWR.DFRITFGPLK.204GTRNJHHY  
EWR.DFRITFGPLK.204GTRNJHHY  
DEW.UOACF.TU54OIUHJ.TRYBBF07UCXPL  
ONU.HTRZMKOUL.NJH6LUGFFRCSSAL  
FGY.BNU09IUH.MOUTE4025WVCBN  
ERU.HTUBDIW.FRYBB0IT  
092U.HNGOAG4G.POMNVDAESR  
FRC.TREESAQTV.UYE06JNGBBTPMKMMH  
PUI.FREDDCVTULMMJUJY.H86UYTRREG  
DEW.UOACF.TU54OIUHJ.TRYBBF07UCXPL  
K.L.D.R.E.W.S.X.Z.Z.G.V.F.T.M.K.N.Y.T.R.E.D.F.R  
N  
G  
E  
O  
D  
J  
O  
X  
M  
M  
N  
H  
W  
T  
J  
N

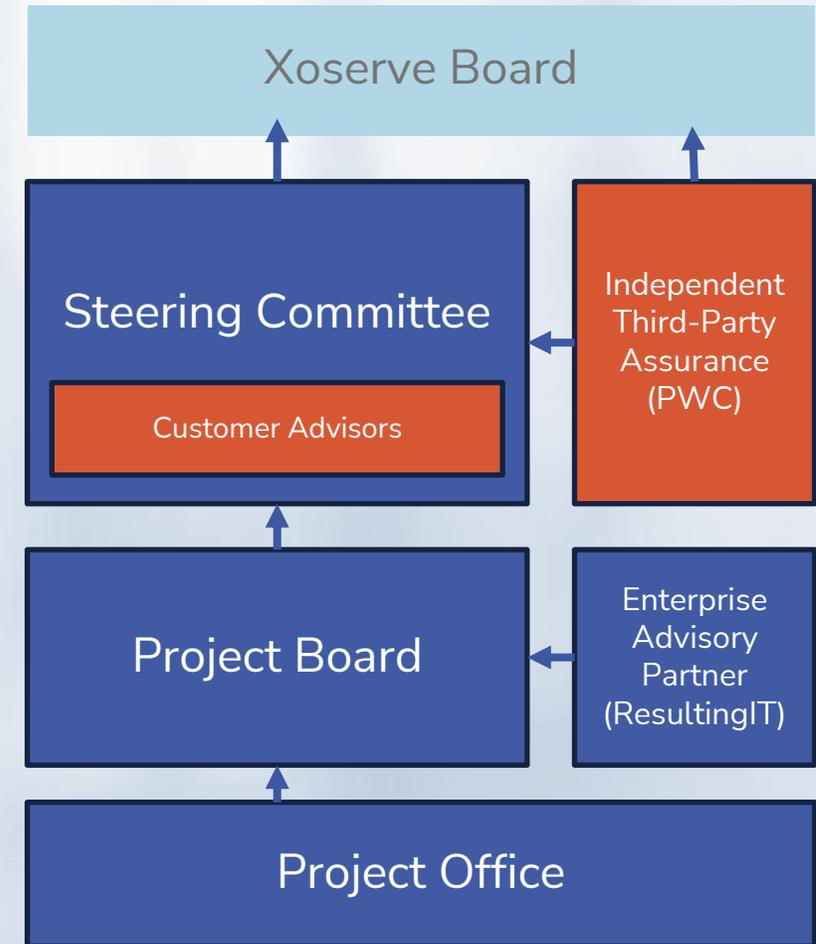
# Project Trident pre-competitive\* governance structure

Our internal project governance structure consists of three layers:

1. Project Trident Project Office,
2. Project Trident Project Board,
3. Project Trident Steering Group.

Our governance structure for Project Trident continues to mature with two additions (in red).

1. Independent Third-Party Assurance:
  - The organisation appointed will be expected to provide assurance for the project itself and also for the industry participants.
2. Two Customer Advisors for Steering Group:
  - We expect to appoint one or more independent Customer Advisors to the Steering Committee to directly represent the customer voice.



*\*In Q2 2025, before onboarding Project Trident Delivery Partners*

# Project Trident pre-competitive\* governance structure

## Steering Committee (SteerCo)



Steve Brittan  
Chair & Xoserve CEO

### Purpose:

- Guidance on overarching programme strategy and objectives
- Escalation point for critical matters that cannot be resolved by Programme Board
- Key programme change decisions (scope, schedule, cost)

## Project Board



Clive Nicholas  
Co-chair & Strategy and Development Director



Dave Turpin  
Co-chair & Programmes & Service Delivery Director

### Purpose:

- Controls project execution and delivery within agreed tolerances as delegated from SteerCo
- Escalate critical matters that cannot be resolved, or beyond delegation, to Steering Committee

## Programme Office



Nick Partridge  
Programme Director

### Purpose:

- Manages Project Trident progress, governance meetings and reporting

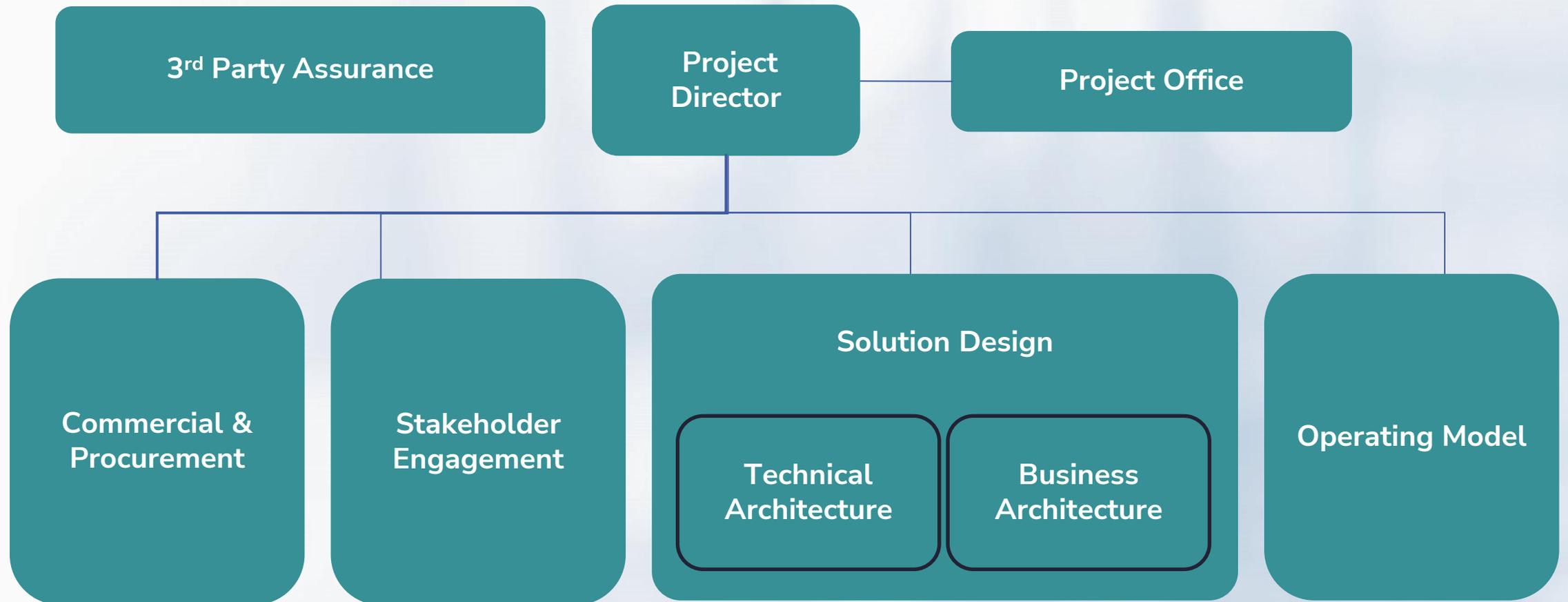
## Stakeholder Engagement

Through all governance forums to support sharing updates and gathering stakeholder input

\*In Q2 2025, before onboarding Project Trident Delivery Partners

# Project Trident pre-competitive\* project structure

Our project is made up of the following workstreams that report within our governance structure.



*\*In Q2 2025, before onboarding Project Trident Delivery Partners*